



THE CITY OF EDMONTON
Spring 2020
Supplemental
Operating Budget
Adjustment

Approved April 27, 2020

Edmonton

In This Report

The City of Edmonton uses a multi-year budgeting process that allows for better long term planning. In the spring and fall of each year, Administration and Council review the operating budget and make necessary changes through Supplemental Operating Budget Adjustment reports.

The City of Edmonton approved its original 2019-2022 operating budget in December 2018. The approved 2020 operating budget was adjusted in December 2019 through the fall supplemental operating budget adjustment process.

Each year, the spring operating budget adjustment process allows for amendments to the 2020 budget prior to setting the property tax rate. The amendments are typically related to changes in corporate forecasts or as a result of external impacts. In spring 2020, the City was also forced to make one-time budget adjustments to its 2020 operating budget in an effort to manage the financial impacts of the pandemic, which became apparent in the spring.

As a result, this 2020 spring supplementary operating budget summary reflects the ongoing amendments to the approved 2020 budget prior to setting the mill rate, and also highlights the one-time COVID specific 2020 budget adjustments required to manage the impacts of COVID-19.

This document includes:

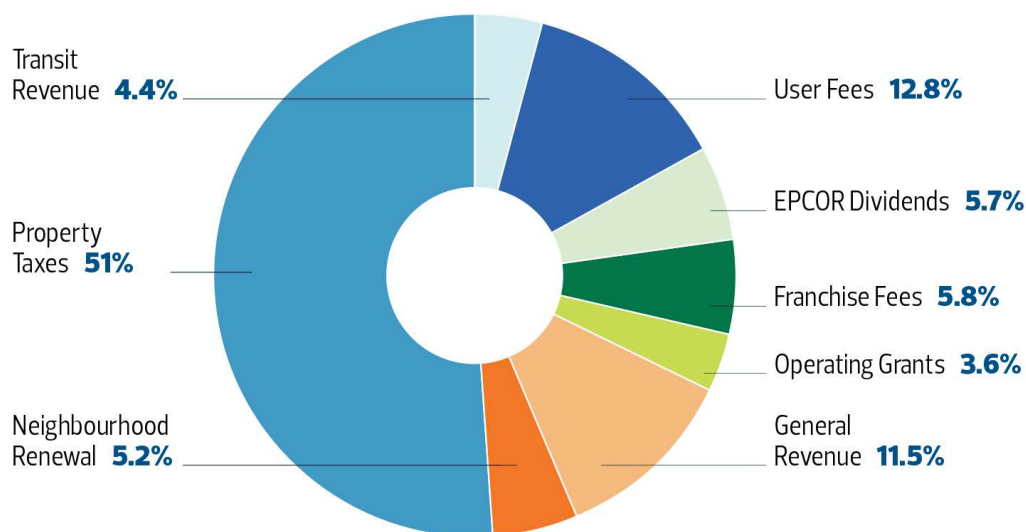
- 2020 ongoing adjustments prior to setting the tax rate, pages 3-16
- 2020 COVID one-time budget adjustments, pages 17-23

Budget in Brief

Where the Money Comes From

Taxes collected from residential and commercial properties make up 56.2 percent of the total revenue needed for the approved operating budget, which includes the amounts approved for the Valley Line LRT and the Alley Renewal Strategy (included with Neighbourhood Renewal). Each homeowner pays a share of the total tax required based on the value of their home relative to all other homes, as does each business. At 12.8 percent of the total revenue, user fees form the next most significant portion of revenue collected by the City. This revenue is generated primarily from permits and fees collected for the use of recreation facilities. The percentages shown in the chart below reflect the revenue sources for the approved budget in 2020. The approved budget would result in a similar distribution of revenue sources in 2021 and 2022.

2020 Revenue Budget

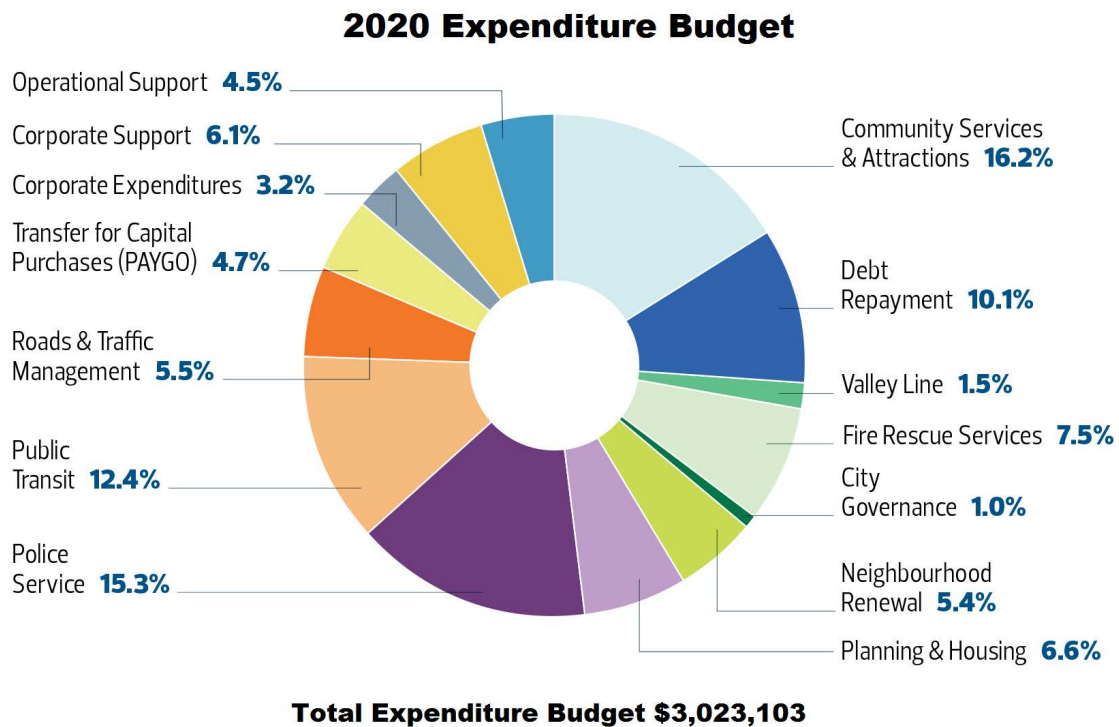


Total Revenue Budget \$3,023,103

Budget in Brief

Where the Money is Spent

The chart below shows the total tax-supported expenditures for each major category. The portion of the City's budget that is spent on providing police, transit, community services and attractions is 43.9 percent. The percentages shown in the chart below reflect the spending categories for the approved budget in 2020. The approved budget would result in a similar distribution of spending in 2021 and 2022.



2019-2022 Budget - Tax-supported Operations by Category
For detailed adjustments, see Appendix I, pages 23-25

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|--------------------|--------------------|--------------------|
| Revenue & Transfers | | | | |
| Taxation Revenues | 1,618,021 | 1,696,003 | 1,785,960 | 1,863,969 |
| User Fees, Fines, Permits, etc. | 441,613 | 386,824 | 386,061 | 382,955 |
| Franchise Fees | 174,446 | 175,371 | 179,490 | 183,104 |
| EPCOR Dividends | 171,000 | 171,000 | 171,000 | 171,000 |
| Transit Revenue | 132,618 | 132,672 | 138,534 | 142,018 |
| Transfer from Reserves | 124,539 | 156,904 | 151,864 | 153,822 |
| Other Revenue | 120,866 | 118,593 | 119,481 | 120,074 |
| Operating Grants | 107,000 | 107,777 | 107,696 | 108,207 |
| Investment Earnings & Dividends for Capital Financing | 83,454 | 77,959 | 81,168 | 83,649 |
| One-time Items | 53,060 | - | - | - |
| Total Revenue & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |
| Net Expenditure & Transfers | | | | |
| Personnel | 1,595,529 | 1,609,685 | 1,629,942 | 1,646,538 |
| Materials, Goods, and Supplies | 216,000 | 223,490 | 219,667 | 221,000 |
| External Services | 273,236 | 284,229 | 335,277 | 361,696 |
| Fleet Services | (33,001) | (40,763) | (36,187) | (35,741) |
| Intra-municipal Charges | 90,037 | 86,978 | 88,425 | 88,722 |
| Debt | 303,949 | 308,881 | 324,866 | 351,003 |
| Utilities & Other Charges | 418,894 | 445,135 | 446,683 | 458,242 |
| Transfer to Reserves | 313,791 | 316,518 | 325,464 | 331,353 |
| Intra-municipal Recoveries | (209,470) | (211,050) | (212,883) | (214,015) |
| One-time Items | 57,652 | - | - | - |
| Total Net Expenditure & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |
| Total Net Operating Requirement | - | - | - | - |
| Full-time Equivalents | | | | |
| Boards & Commissions | | | | |
| Economic Development Corporation | 586.0 | 586.0 | 586.0 | 586.0 |
| Police Service | 2,681.6 | 2,745.2 | 2,785.7 | 2,830.7 |
| Public Library | 524.9 | 525.3 | 525.3 | 525.3 |
| Other Boards & Commissions | 56.0 | 56.0 | 56.0 | 56.0 |
| Civic Departments | | | | |
| Citizen Services | 2,846.2 | 2,875.8 | 2,871.8 | 2,869.8 |
| City Operations | 4,828.9 | 4,836.5 | 4,835.4 | 4,831.0 |
| Communications & Engagement | 385.4 | 409.3 | 400.8 | 400.8 |
| Corporate Expenditures & Revenues | 0.5 | 10.5 | 10.5 | 10.5 |
| Employee Services | 245.0 | 236.0 | 236.0 | 236.0 |
| Financial & Corporate Services | 1,055.9 | 1,035.8 | 1,020.4 | 1,008.4 |
| Integrated Infrastructure Services | 531.2 | 541.3 | 541.3 | 541.3 |
| Mayor & Councillor Offices | 50.0 | 50.0 | 50.0 | 50.0 |
| Office of the City Auditor | 16.0 | 16.0 | 16.0 | 16.0 |
| Office of the City Manager | 194.4 | 197.4 | 196.4 | 191.4 |
| Urban Form & Corporate Strategic Development | 719.0 | 683.5 | 676.9 | 670.3 |
| One-time Items | 1.3 | - | - | - |
| Total Full-time Equivalents | 14,722.3 | 14,804.6 | 14,808.5 | 14,823.5 |

2019-2022 Budget - Tax-supported Operations by Department

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--|----------------------------|--------------------|--------------------|--------------------|
| Revenue & Transfers | | | | |
| Boards & Commissions | | | | |
| Economic Development Corporation | 42,181 | 44,382 | 45,038 | 46,857 |
| Police Service | 94,006 | 95,565 | 95,543 | 95,553 |
| Public Library | 8,251 | 8,978 | 9,128 | 9,474 |
| Other Boards & Commissions | 3,316 | 3,316 | 3,316 | 3,316 |
| Total Boards & Commissions | \$147,754 | \$152,241 | \$153,025 | \$155,200 |
| Civic Departments | | | | |
| Citizen Services | 111,147 | 115,155 | 111,294 | 108,037 |
| City Operations | 205,836 | 209,396 | 233,301 | 236,750 |
| Communications & Engagement | 1,458 | 1,520 | 703 | 703 |
| Employee Services | - | 130 | - | - |
| Financial & Corporate Services | 13,455 | 14,611 | 14,198 | 11,970 |
| Integrated Infrastructure Services | 917 | 1,246 | 1,417 | 1,417 |
| Mayor & Councillor Offices | - | 12 | - | - |
| Office of the City Manager | 732 | 732 | 2,375 | 732 |
| Urban Form & Corporate Strategic Development | 122,717 | 124,038 | 119,762 | 128,774 |
| Corporate Revenues | 716,809 | 708,019 | 699,219 | 701,246 |
| Total Taxation Revenue | 1,652,732 | 1,696,003 | 1,785,960 | 1,863,969 |
| One-time Items | 53,060 | - | - | - |
| Total Revenue & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |
| Net Expenditure & Transfers | | | | |
| Boards & Commissions | | | | |
| Economic Development Corporation | 61,724 | 54,153 | 64,581 | 66,400 |
| Police Service | 450,786 | 468,568 | 484,854 | 502,308 |
| Public Library | 62,783 | 63,508 | 63,660 | 64,004 |
| Other Boards & Commissions | 40,217 | 42,484 | 44,298 | 46,336 |
| Total Boards & Commissions | \$615,510 | \$628,713 | \$657,393 | \$679,048 |
| Civic Departments | | | | |
| Citizen Services | 480,807 | 493,888 | 487,853 | 485,743 |
| City Operations | 707,280 | 705,231 | 739,601 | 741,101 |
| Communications & Engagement | 34,247 | 35,940 | 34,061 | 34,248 |
| Employee Services | 27,217 | 27,481 | 27,425 | 27,551 |
| Financial & Corporate Services | 145,569 | 146,851 | 144,643 | 142,453 |
| Integrated Infrastructure Services | 22,083 | 24,019 | 21,314 | 21,148 |
| Mayor & Councillor Offices | 6,858 | 6,950 | 7,012 | 7,076 |
| Office of the City Auditor | 2,627 | 2,661 | 2,688 | 2,713 |
| Office of the City Manager | 26,518 | 26,408 | 30,157 | 25,897 |
| Urban Form & Corporate Strategic Development | 178,793 | 180,978 | 178,442 | 190,027 |
| Corporate Expenditures | 565,510 | 588,037 | 629,339 | 685,167 |
| Neighbourhood Renewal | 155,946 | 155,946 | 161,326 | 166,626 |
| One-time Items | 57,652 | - | - | - |
| Total Net Expenditure & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |
| Total Net Operating Requirement | - | - | - | - |

2019-2022 Budget - Tax-supported Operations by Branch

Net Operating Requirement

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|------------------|------------------|------------------|
| Boards & Commissions | | | | |
| Economic Development Corporation | 19,543 | 9,771 | 19,543 | 19,543 |
| Police Service | 356,780 | 373,003 | 389,311 | 406,755 |
| Public Library | 54,532 | 54,530 | 54,532 | 54,530 |
| Other Boards & Commissions | 36,901 | 39,168 | 40,982 | 43,020 |
| Total Boards & Commissions | \$467,756 | \$476,472 | \$504,368 | \$523,848 |
| Civic Departments | | | | |
| Citizen Services | | | | |
| Community & Recreation Facilities | 57,987 | 63,737 | 61,055 | 61,858 |
| Community Standards & Neighbourhoods | 44,790 | 44,674 | 44,137 | 44,196 |
| Fire Rescue Services | 224,500 | 225,794 | 228,262 | 230,001 |
| Integrated Strategic Development | 6,823 | 6,942 | 7,073 | 7,116 |
| Social Development | 35,560 | 37,586 | 36,032 | 34,535 |
| City Operations | | | | |
| 41ST AVE SW QE2 HWY Interchange | - | - | - | - |
| Business Performance & Customer Experience | 2,525 | 2,523 | 2,523 | 2,523 |
| Edmonton Transit | 225,057 | 230,307 | 244,083 | 244,834 |
| Fleet & Facility Services | 69,192 | 66,998 | 65,370 | 63,953 |
| Parks & Roads Services | 204,670 | 196,007 | 194,324 | 193,041 |
| Communications & Engagement | | | | |
| Engagement | 16,986 | 19,074 | 18,709 | 18,787 |
| External and Intergovernmental Relations | 3,379 | 3,449 | 3,463 | 3,476 |
| Integrated Marketing Communications | 9,845 | 9,427 | 8,723 | 8,808 |
| Reputation and Brand | 2,579 | 2,470 | 2,463 | 2,474 |
| Employee Services | | | | |
| Employee Relations & Compensation | 4,322 | 4,330 | 4,338 | 4,345 |
| Organizational Design & Development | 2,844 | 3,862 | 3,847 | 3,823 |
| Talent Acquisition, Service & Solutions | 12,702 | 12,870 | 13,056 | 13,219 |
| Workforce Safety & Employee Health | 7,349 | 6,289 | 6,184 | 6,164 |
| Financial & Corporate Services | | | | |
| Assessment & Taxation | 21,766 | 20,947 | 20,331 | 20,331 |
| Corporate Procurement & Supply Services | 13,864 | 14,032 | 13,114 | 12,886 |
| Financial Services | 20,844 | 19,884 | 19,345 | 19,240 |
| Open City & Technology | 49,140 | 51,070 | 50,964 | 49,656 |
| Real Estate | 26,500 | 26,307 | 26,691 | 28,370 |
| Integrated Infrastructure Services | | | | |
| Building Great Neighbourhoods and Open Spaces | 2,626 | 2,501 | 2,512 | 2,519 |
| Business Planning & Support | 6,526 | 8,328 | 7,629 | 7,559 |
| Infrastructure Delivery | 3,199 | 1,739 | 1,789 | 1,794 |
| Infrastructure Planning & Design | 8,113 | 9,492 | 7,242 | 7,130 |
| LRT Expansion & Renewal | 702 | 713 | 725 | 729 |
| Mayor & Councillor Offices | 6,858 | 6,938 | 7,012 | 7,076 |

2019-2022 Budget - Tax-supported Operations by Branch

Net Operating Requirement

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--|----------------------------|--------------------|--------------------|--------------------|
| Office of the City Auditor | 2,627 | 2,661 | 2,688 | 2,713 |
| Office of the City Manager | | | | |
| City Manager | 2,059 | 2,026 | 2,026 | 2,025 |
| Law | 11,892 | 12,155 | 12,068 | 12,140 |
| Office of the City Clerk | 11,835 | 11,495 | 13,688 | 11,000 |
| Urban Form & Corporate Strategic Development | | | | |
| City Planning | 15,124 | 20,328 | 18,944 | 18,044 |
| Corporate Strategy | 5,494 | 5,328 | 5,334 | 5,337 |
| Development Services | 12,607 | 5,623 | 5,960 | 6,404 |
| Economic & Environmental Sustainability | 22,709 | 25,661 | 28,442 | 31,468 |
| The Quarters Downtown CRL | 142 | - | - | - |
| Total Civic Departments | \$1,175,737 | \$1,183,567 | \$1,190,146 | \$1,189,574 |
| Corporate Expenditures & Revenues | | | | |
| Automated Enforcement | - | - | - | - |
| Capital Project Financing | 180,366 | 188,105 | 214,037 | 238,487 |
| Corporate Expenditures | 22,682 | 36,429 | 54,439 | 82,023 |
| Corporate Revenues | (396,697) | (397,916) | (397,056) | (400,689) |
| Taxation Expenditures | 6,550 | 7,300 | 7,300 | 7,000 |
| Valley Line LRT | 35,800 | 46,100 | 51,400 | 57,100 |
| Total Corporate Expenditures & Revenues | (\$151,299) | (\$119,982) | (\$69,880) | (\$16,079) |
| Neighbourhood Renewal | | | | |
| Neighbourhood Renewal | 162,946 | 162,946 | 168,326 | 173,626 |
| Less: Microsurfacing - Parks & Roads Services | 7,000 | 7,000 | 7,000 | 7,000 |
| Transfer to Capital - Corporate Programs | \$155,946 | \$155,946 | \$161,326 | \$166,626 |
| Total Taxation Revenue | (1,652,732) | (1,696,003) | (1,785,960) | (1,863,969) |
| One-time Items | 4,592 | - | - | - |
| Total Net Operating Requirement | - | - | - | - |

2019-2022 Budget - Tax-supported Operations by Branch

Expenditure Summary

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|------------------|------------------|------------------|
| Boards & Commissions | | | | |
| Economic Development Corporation | 61,724 | 54,153 | 64,581 | 66,400 |
| Police Service | 450,786 | 468,568 | 484,854 | 502,308 |
| Public Library | 62,783 | 63,508 | 63,660 | 64,004 |
| Other Boards & Commissions | 40,217 | 42,484 | 44,298 | 46,336 |
| Total Boards & Commissions | \$615,510 | \$628,713 | \$657,393 | \$679,048 |
| Civic Departments | | | | |
| Citizen Services | | | | |
| Community & Recreation Facilities | 128,699 | 131,865 | 128,568 | 128,321 |
| Community Standards & Neighbourhoods | 50,023 | 52,098 | 50,232 | 50,297 |
| Fire Rescue Services | 226,767 | 227,161 | 229,629 | 231,368 |
| Integrated Strategic Development | 6,869 | 6,988 | 7,119 | 7,162 |
| Social Development | 68,449 | 75,776 | 72,305 | 68,595 |
| City Operations | | | | |
| 41ST AVE SW QE2 HWY Interchange | - | 1,406 | - | - |
| Business Performance & Customer Experience | 2,525 | 2,523 | 2,523 | 2,523 |
| Edmonton Transit | 363,400 | 371,123 | 410,191 | 415,591 |
| Fleet & Facility Services | 86,142 | 83,952 | 82,362 | 80,989 |
| Parks & Roads Services | 255,213 | 246,227 | 244,525 | 241,998 |
| Communications & Engagement | | | | |
| Engagement | 17,410 | 19,192 | 18,709 | 18,787 |
| External and Intergovernmental Relations | 3,379 | 3,449 | 3,463 | 3,476 |
| Integrated Marketing Communications | 10,753 | 10,766 | 9,426 | 9,511 |
| Reputation and Brand | 2,705 | 2,533 | 2,463 | 2,474 |
| Employee Services | | | | |
| Employee Relations & Compensation | 4,322 | 4,330 | 4,338 | 4,345 |
| Organizational Design & Development | 2,844 | 3,862 | 3,847 | 3,823 |
| Talent Acquisition, Service & Solutions | 12,702 | 13,000 | 13,056 | 13,219 |
| Workforce Safety & Employee Health | 7,349 | 6,289 | 6,184 | 6,164 |
| Financial & Corporate Services | | | | |
| Assessment & Taxation | 21,766 | 20,947 | 20,331 | 20,331 |
| Corporate Procurement & Supply Services | 14,226 | 14,412 | 13,494 | 13,266 |
| Financial Services | 22,553 | 21,606 | 21,580 | 21,503 |
| Open City & Technology | 49,767 | 51,464 | 51,358 | 50,050 |
| Real Estate | 37,257 | 38,422 | 37,880 | 37,303 |
| Integrated Infrastructure Services | | | | |
| Building Great Neighbourhoods and Open Spaces | 2,626 | 2,501 | 2,512 | 2,519 |
| Business Planning & Support | 6,988 | 8,790 | 8,591 | 8,521 |
| Infrastructure Delivery | 3,199 | 2,068 | 1,789 | 1,794 |
| Infrastructure Planning & Design | 8,113 | 9,492 | 7,242 | 7,130 |
| LRT Expansion & Renewal | 1,157 | 1,168 | 1,180 | 1,184 |
| Mayor & Councillor Offices | 6,858 | 6,950 | 7,012 | 7,076 |

2019-2022 Budget - Tax-supported Operations by Branch

Expenditure Summary

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|--------------------|--------------------|--------------------|
| Office of the City Auditor | 2,627 | 2,661 | 2,688 | 2,713 |
| Office of the City Manager | | | | |
| City Manager | 2,059 | 2,026 | 2,026 | 2,025 |
| Law | 11,892 | 12,155 | 12,068 | 12,140 |
| Office of the City Clerk | 12,567 | 12,227 | 16,063 | 11,732 |
| Urban Form & Corporate Strategic Development | | | | |
| City Planning | 59,402 | 67,975 | 70,957 | 79,293 |
| Corporate Strategy | 6,144 | 6,178 | 5,334 | 5,337 |
| Development Services | 83,989 | 78,064 | 72,223 | 72,478 |
| Economic & Environmental Sustainability | 24,174 | 28,761 | 29,928 | 32,919 |
| The Quarters Downtown CRL | 5,084 | - | - | - |
| Total Civic Departments | \$1,631,999 | \$1,650,407 | \$1,673,196 | \$1,677,957 |
| Corporate Expenditures | | | | |
| Automated Enforcement | 50,750 | 45,690 | 40,880 | 38,290 |
| Capital Project Financing | 444,119 | 446,442 | 467,167 | 494,494 |
| Corporate Expenditures | 23,503 | 37,416 | 55,292 | 82,892 |
| Corporate Revenues | 88 | 89 | 2,300 | 91 |
| Taxation Expenditures | 11,250 | 12,300 | 12,300 | 12,300 |
| Valley Line LRT | 35,800 | 46,100 | 51,400 | 57,100 |
| Total Corporate Expenditures | \$565,510 | \$588,037 | \$629,339 | \$685,167 |
| Neighbourhood Renewal | | | | |
| Neighbourhood Renewal | 162,946 | 162,946 | 168,326 | 173,626 |
| Less: Microsurfacing - Parks & Roads Services | 7,000 | 7,000 | 7,000 | 7,000 |
| Transfer to Capital - Corporate Programs | \$155,946 | \$155,946 | \$161,326 | \$166,626 |
| One-time Items | 57,652 | - | - | - |
| Total Net Expenditure & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |

2019-2022 Budget - Tax-supported Operations by Branch

Revenue Summary

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--|----------------------------|------------------|------------------|------------------|
| Boards & Commissions | | | | |
| Economic Development Corporation | 42,181 | 44,382 | 45,038 | 46,857 |
| Police Service | 94,006 | 95,565 | 95,543 | 95,553 |
| Public Library | 8,251 | 8,978 | 9,128 | 9,474 |
| Other Boards & Commissions | 3,316 | 3,316 | 3,316 | 3,316 |
| Total Boards & Commissions | \$147,754 | \$152,241 | \$153,025 | \$155,200 |
| Civic Departments | | | | |
| Citizen Services | | | | |
| Community & Recreation Facilities | 70,712 | 68,128 | 67,513 | 66,463 |
| Community Standards & Neighbourhoods | 5,233 | 7,424 | 6,095 | 6,101 |
| Fire Rescue Services | 2,267 | 1,367 | 1,367 | 1,367 |
| Integrated Strategic Development | 46 | 46 | 46 | 46 |
| Social Development | 32,889 | 38,190 | 36,273 | 34,060 |
| City Operations | | | | |
| 41ST AVE SW QE2 HWY Interchange | - | 1,406 | - | - |
| Edmonton Transit | 138,343 | 140,816 | 166,108 | 170,757 |
| Fleet & Facility Services | 16,950 | 16,954 | 16,992 | 17,036 |
| Parks & Roads Services | 50,543 | 50,220 | 50,201 | 48,957 |
| Communications & Engagement | | | | |
| Engagement | 424 | 118 | - | - |
| Integrated Marketing Communications | 908 | 1,339 | 703 | 703 |
| Reputation and Brand | 126 | 63 | - | - |
| Employee Services | | | | |
| Talent Acquisition, Service & Solutions | - | 130 | - | - |
| Financial & Corporate Services | | | | |
| Corporate Procurement & Supply Services | 362 | 380 | 380 | 380 |
| Financial Services | 1,709 | 1,722 | 2,235 | 2,263 |
| Open City & Technology | 627 | 394 | 394 | 394 |
| Real Estate | 10,757 | 12,115 | 11,189 | 8,933 |
| Integrated Infrastructure Services | | | | |
| Business Planning & Support | 462 | 462 | 962 | 962 |
| Infrastructure Delivery | - | 329 | - | - |
| Infrastructure Planning & Design | - | - | - | - |
| LRT Expansion & Renewal | 455 | 455 | 455 | 455 |
| Mayor & Councillor Offices | | | | |
| | - | 12 | - | - |
| Office of the City Manager | | | | |
| Office of the City Clerk | 732 | 732 | 2,375 | 732 |
| Urban Form & Corporate Strategic Development | | | | |
| City Planning | 44,278 | 47,647 | 52,013 | 61,249 |
| Corporate Strategy | 650 | 850 | - | - |
| Development Services | 71,382 | 72,441 | 66,263 | 66,074 |
| Economic & Environmental Sustainability | 1,465 | 3,100 | 1,486 | 1,451 |

2019-2022 Budget - Tax-supported Operations by Branch Revenue Summary

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--|----------------------------|--------------------|--------------------|--------------------|
| The Quarters Downtown CRL | 4,942 | - | - | - |
| Total Civic Departments | \$456,262 | \$466,840 | \$483,050 | \$488,383 |
| Corporate Expenditures & Revenues | | | | |
| Automated Enforcement | 50,750 | 45,690 | 40,880 | 38,290 |
| Capital Project Financing | 263,753 | 258,337 | 253,130 | 256,007 |
| Corporate Expenditures | 821 | 987 | 853 | 869 |
| Corporate Revenues | 396,785 | 398,005 | 399,356 | 400,780 |
| Taxation Expenditures | 4,700 | 5,000 | 5,000 | 5,300 |
| Total Corporate Expenditures & Revenues | \$716,809 | \$708,019 | \$699,219 | \$701,246 |
| Total Taxation Revenue | 1,652,732 | 1,696,003 | 1,785,960 | 1,863,969 |
| One-time Items | 53,060 | - | - | - |
| Total Revenue & Transfers | \$3,026,617 | \$3,023,103 | \$3,121,254 | \$3,208,798 |

2019-2022 Budget - Municipal Enterprises

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|------------------|----------------|------------------|
| Blatchford Redevelopment Project | | | | |
| Revenues & Transfers | 8,627 | 16,525 | 22,304 | 28,785 |
| Less: Expenditure & Transfers | 12,629 | 18,392 | 15,884 | 30,788 |
| Net Income/(Loss) | (\$4,002) | (\$1,867) | \$6,420 | (\$2,003) |
| Land Development | | | | |
| Revenues & Transfers | 14,283 | 21,284 | 17,894 | 28,597 |
| Less: Expenditure & Transfers | 12,296 | 18,248 | 15,717 | 26,744 |
| Net Income/(Loss) | \$1,987 | \$3,036 | \$2,177 | \$1,853 |
| Land for Municipal Purposes | | | | |
| Revenues & Transfers | 27,145 | 14,881 | 5,256 | 11,313 |
| Less: Expenditure & Transfers | 14,864 | 10,740 | 5,430 | 9,524 |
| Net Income/(Loss) | \$12,281 | \$4,141 | (\$174) | \$1,789 |

2019-2022 Budget - Community Revitalization Levies

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|----------------------------------|----------------------------|----------------|----------------|----------------|
| Belvedere CRL | | | | |
| Revenues & Transfers | 6,283 | 3,886 | 4,573 | 7,265 |
| Less: Expenditure & Transfers | 6,283 | 3,886 | 4,573 | 7,265 |
| Net Income/(Loss) | - | - | - | - |
| Capital City Downtown CRL | | | | |
| Revenues & Transfers | 27,823 | 32,365 | 35,134 | 37,786 |
| Less: Expenditure & Transfers | 27,823 | 32,365 | 35,134 | 37,786 |
| Net Income/(Loss) | - | - | - | - |
| The Quarters Downtown CRL | | | | |
| Revenues & Transfers | - | 6,403 | 7,985 | 9,096 |
| Less: Expenditure & Transfers | - | 6,403 | 7,985 | 9,096 |
| Net Income/(Loss) | - | - | - | - |

Full-time Equivalents

| | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|---|----------------------------|----------------|----------------|----------------|
| Boards & Commissions | | | | |
| Economic Development Corporation | 586.0 | 586.0 | 586.0 | 586.0 |
| Police Service | 2,681.6 | 2,745.2 | 2,785.7 | 2,830.7 |
| Public Library | 524.9 | 525.3 | 525.3 | 525.3 |
| Other Boards & Commissions | 56.0 | 56.0 | 56.0 | 56.0 |
| Total Boards & Commissions | 3,848.5 | 3,912.5 | 3,953.0 | 3,998.0 |
| Civic Departments | | | | |
| Citizen Services | | | | |
| Community & Recreation Facilities | 1,016.8 | 1,034.1 | 1,034.1 | 1,034.1 |
| Community Standards & Neighbourhoods | 343.2 | 357.5 | 353.5 | 351.5 |
| Fire Rescue Services | 1,299.0 | 1,299.0 | 1,299.0 | 1,299.0 |
| Integrated Strategic Development | 52.0 | 50.0 | 50.0 | 50.0 |
| Social Development | 135.2 | 135.2 | 135.2 | 135.2 |
| City Operations | | | | |
| Business Performance & Customer Experience | 18.0 | 18.0 | 18.0 | 18.0 |
| Edmonton Transit | 2,299.8 | 2,321.1 | 2,320.0 | 2,315.6 |
| Fleet & Facility Services | 1,212.5 | 1,214.2 | 1,214.2 | 1,214.2 |
| Parks & Roads Services | 1,298.6 | 1,283.2 | 1,283.2 | 1,283.2 |
| Communications & Engagement | | | | |
| Engagement | 213.5 | 237.9 | 236.9 | 236.9 |
| External and Intergovernmental Relations | 18.0 | 18.0 | 18.0 | 18.0 |
| Integrated Marketing Communications | 133.9 | 134.9 | 127.9 | 127.9 |
| Reputation and Brand | 20.0 | 18.5 | 18.0 | 18.0 |
| Corporate Expenditures & Revenues | 0.5 | 10.5 | 10.5 | 10.5 |
| Employee Services | | | | |
| Employee Relations & Compensation | 37.0 | 37.0 | 37.0 | 37.0 |
| Organizational Design & Development | 31.0 | 33.0 | 33.0 | 33.0 |
| Talent Acquisition, Service & Solutions | 108.0 | 106.0 | 106.0 | 106.0 |
| Workforce Safety & Employee Health | 69.0 | 60.0 | 60.0 | 60.0 |
| Financial & Corporate Services | | | | |
| Assessment & Taxation | 180.2 | 176.2 | 171.7 | 171.7 |
| Corporate Procurement & Supply Services | 166.0 | 161.0 | 155.0 | 152.0 |
| Financial Services | 258.8 | 252.8 | 245.8 | 245.8 |
| Open City & Technology | 361.9 | 359.8 | 361.9 | 352.9 |
| Real Estate | 89.0 | 86.0 | 86.0 | 86.0 |
| Integrated Infrastructure Services | | | | |
| Building Great Neighbourhoods and Open Spaces | 109.4 | 119.0 | 119.0 | 119.0 |
| Business Planning & Support | 188.4 | 187.4 | 187.4 | 187.4 |
| Infrastructure Delivery | 65.0 | 62.0 | 62.0 | 62.0 |
| Infrastructure Planning & Design | 130.9 | 128.9 | 128.9 | 128.9 |
| LRT Expansion & Renewal | 37.5 | 44.0 | 44.0 | 44.0 |
| Mayor & Councillor Offices | 50.0 | 50.0 | 50.0 | 50.0 |
| Office of the City Auditor | 16.0 | 16.0 | 16.0 | 16.0 |

Full-time Equivalents

| | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--|----------------------------|-----------------|-----------------|-----------------|
| Office of the City Manager | | | | |
| City Manager | 10.0 | 10.0 | 10.0 | 10.0 |
| Law | 110.8 | 113.8 | 112.8 | 112.8 |
| Office of the City Clerk | 73.6 | 73.6 | 73.6 | 68.6 |
| Urban Form & Corporate Strategic Development | | | | |
| City Planning | 136.5 | 126.9 | 120.8 | 116.2 |
| Corporate Strategy | 36.8 | 41.8 | 41.8 | 41.8 |
| Development Services | 471.7 | 432.8 | 432.3 | 430.3 |
| Economic & Environmental Sustainability | 72.0 | 82.0 | 82.0 | 82.0 |
| The Quarters Downtown CRL | 2.0 | - | - | - |
| Total Civic Departments | 10,872.5 | 10,892.1 | 10,855.5 | 10,825.5 |
| One-time Items | 1.3 | - | - | - |
| Total Tax-supported Operations | 14,722.3 | 14,804.6 | 14,808.5 | 14,823.5 |
| Municipal Enterprises & Community Revitalization Levies | | | | |
| Blatchford Redevelopment Project | 4.0 | 4.0 | 4.0 | 4.0 |
| Capital City Downtown CRL | 2.0 | 2.0 | 2.0 | 2.0 |
| Land Enterprise | 9.0 | 9.0 | 9.0 | 9.0 |
| The Quarters Downtown CRL | - | 2.0 | 2.0 | 2.0 |
| Total Municipal Enterprise & CRL | 15.0 | 17.0 | 17.0 | 17.0 |
| Total Full-time Equivalents | 14,737.3 | 14,821.6 | 14,825.5 | 14,840.5 |

2019-2022 Budget - Tax-supported Operations

Other Boards & Commissions

| (\$000) | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|--------------------------------------|----------------------------|----------------|----------------|----------------|
| Revenue & Transfers | | | | |
| Combative Sports Commission | 45 | 45 | 45 | 45 |
| Fort Edmonton Park | 3,271 | 3,271 | 3,271 | 3,271 |
| Total Revenue & Transfers | \$3,316 | \$3,316 | \$3,316 | \$3,316 |

| | | | | |
|--|-----------------|-----------------|-----------------|-----------------|
| Net Expenditure & Transfers | | | | |
| Arts Council | 13,505 | 14,917 | 16,305 | 17,805 |
| Combative Sports Commission | 45 | 45 | 45 | 45 |
| Federation of Community Leagues | 6,238 | 6,238 | 6,238 | 6,238 |
| Fort Edmonton Park | 7,432 | 7,455 | 7,477 | 7,493 |
| Greater Edmonton Foundation | 4,400 | 4,600 | 4,600 | 4,900 |
| Heritage Council | 1,109 | 1,359 | 1,559 | 1,709 |
| Reach Edmonton | 5,183 | 5,371 | 5,575 | 5,647 |
| TELUS World of Science | 2,305 | 2,499 | 2,499 | 2,499 |
| Total Net Expenditure & Transfers | \$40,217 | \$42,484 | \$44,298 | \$46,336 |

| | | | | |
|--|-----------------|-----------------|-----------------|-----------------|
| Net Operating Requirement | | | | |
| Arts Council | 13,505 | 14,917 | 16,305 | 17,805 |
| Federation of Community Leagues | 6,238 | 6,238 | 6,238 | 6,238 |
| Fort Edmonton Park | 4,161 | 4,184 | 4,206 | 4,222 |
| Greater Edmonton Foundation | 4,400 | 4,600 | 4,600 | 4,900 |
| Heritage Council | 1,109 | 1,359 | 1,559 | 1,709 |
| Reach Edmonton | 5,183 | 5,371 | 5,575 | 5,647 |
| TELUS World of Science | 2,305 | 2,499 | 2,499 | 2,499 |
| Total Net Operating Requirement | \$36,901 | \$39,168 | \$40,982 | \$43,020 |

| | 2019 Adjusted Budget | 2020 Budget | 2021 Budget | 2022 Budget |
|------------------------------------|----------------------------|----------------|----------------|----------------|
| Full-time Equivalents | | | | |
| Fort Edmonton Park | 56.0 | 56.0 | 56.0 | 56.0 |
| Total Full-time Equivalents | 56.0 | 56.0 | 56.0 | 56.0 |

The following pages show the 2020 Spring Supplemental Budget Adjustment including one-time adjustments made for COVID-19.

2020 Budget - Tax-supported Operations by Branch Net Operating Requirement (COVID one-time adjustments only)

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|---|----------------------------|-----------------------------|---|
| Boards & Commissions | | | |
| Economic Development Corporation | 9,771 | - | 9,771 |
| Police Service | 373,004 | - | 373,004 |
| Public Library | 54,530 | - | 54,530 |
| Other Boards & Commissions | 39,168 | - | 39,168 |
| Total Boards & Commissions | \$476,473 | - | \$476,473 |
| Civic Departments | | | |
| Citizen Services | | | |
| Community & Recreation Facilities | 63,738 | 9,089 | 72,827 |
| Community Standards & Neighbourhoods | 44,672 | (1,331) | 43,341 |
| Fire Rescue Services | 225,793 | (531) | 225,262 |
| Integrated Strategic Development | 6,943 | (454) | 6,489 |
| Social Development | 37,586 | (1,874) | 35,712 |
| City Operations | | | |
| 41ST AVE SW QE2 HWY Interchange | - | - | - |
| Business Performance & Customer Experience | 2,523 | - | 2,523 |
| Edmonton Transit | 230,307 | 33,199 | 263,506 |
| Fleet & Facility Services | 67,006 | (6,038) | 60,968 |
| Parks & Roads Services | 196,007 | 2,422 | 198,429 |
| Communications & Engagement | | | |
| Engagement | 19,074 | (561) | 18,513 |
| External and Intergovernmental Relations | 3,449 | (500) | 2,949 |
| Integrated Marketing Communications | 9,427 | (479) | 8,948 |
| Reputation and Brand | 2,470 | (81) | 2,389 |
| Employee Services | | | |
| Employee Relations & Compensation | 4,330 | (150) | 4,180 |
| Organizational Design & Development | 3,862 | (255) | 3,607 |
| Talent Acquisition, Service & Solutions | 12,870 | (405) | 12,465 |
| Workforce Safety & Employee Health | 6,421 | (182) | 6,239 |
| Financial & Corporate Services | | | |
| Assessment & Taxation | 20,947 | (1,157) | 19,790 |
| Corporate Procurement & Supply Services | 14,032 | (421) | 13,611 |
| Financial Services | 19,884 | (879) | 19,005 |
| Open City & Technology | 51,070 | (2,243) | 48,827 |
| Real Estate | 26,306 | (396) | 25,910 |
| Integrated Infrastructure Services | | | |
| Building Great Neighbourhoods and Open Spaces | 2,501 | (41) | 2,460 |
| Business Planning & Support | 8,328 | (632) | 7,696 |
| Infrastructure Delivery | 1,739 | (32) | 1,707 |
| Infrastructure Planning & Design | 9,491 | (1,005) | 8,486 |

2020 Budget - Tax-supported Operations by Branch Net Operating Requirement

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|--|----------------------------|-----------------------------|---|
| LRT Expansion & Renewal | 713 | (2) | 711 |
| Mayor & Councillor Offices | 6,938 | (695) | 6,243 |
| Office of the City Auditor | 2,660 | - | 2,660 |
| Office of the City Manager | | | |
| City Manager | 2,025 | (150) | 1,875 |
| Law | 12,154 | (316) | 11,838 |
| Office of the City Clerk | 11,496 | (511) | 10,985 |
| Urban Form & Corporate Strategic Development | | | |
| City Planning | 20,325 | (2,374) | 17,951 |
| Corporate Strategy | 5,328 | (727) | 4,601 |
| Development Services | 5,621 | (1,812) | 3,809 |
| Economic & Environmental Sustainability | 25,531 | (1,648) | 23,883 |
| Total Civic Departments | \$1,183,567 | \$16,828 | \$1,200,395 |
| Corporate Expenditures & Revenues | | | |
| Automated Enforcement | - | - | - |
| Capital Project Financing | 188,105 | (46,520) | 141,585 |
| Corporate Expenditures | 36,433 | 10,440 | 46,873 |
| Corporate Revenues | (397,921) | 17,041 | (380,880) |
| Taxation Expenditures | 7,300 | 2,211 | 9,511 |
| Valley Line LRT | 46,100 | - | 46,100 |
| Total Corporate Expenditures & Revenues | (\$119,983) | (\$16,828) | (\$136,811) |
| Neighbourhood Renewal | | | |
| Neighbourhood Renewal | 162,946 | (279) | 162,667 |
| Less: Microsurfacing - Parks & Roads Services | 7,000 | (279) | 6,721 |
| Transfer to Capital - Corporate Programs | \$155,946 | - | \$155,946 |
| Total Taxation Revenue | (1,696,003) | - | (1,696,003) |
| Total Net Operating Requirement | - | - | - |

2020 Budget - Tax-supported Operations by Branch Expenditure Summary

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|---|----------------------------|-----------------------------|---|
| Boards & Commissions | | | |
| Economic Development Corporation | 54,153 | - | 54,153 |
| Police Service | 468,569 | - | 468,569 |
| Public Library | 63,508 | - | 63,508 |
| Other Boards & Commissions | 42,484 | - | 42,484 |
| Total Boards & Commissions | \$628,714 | - | \$628,714 |
| Civic Departments | | | |
| Citizen Services | | | |
| Community & Recreation Facilities | 131,866 | (28,560) | 103,306 |
| Community Standards & Neighbourhoods | 52,096 | (1,331) | 50,765 |
| Fire Rescue Services | 227,160 | (531) | 226,629 |
| Integrated Strategic Development | 6,989 | (454) | 6,535 |
| Social Development | 75,776 | (1,874) | 73,902 |
| City Operations | | | |
| 41ST AVE SW QE2 HWY Interchange | 1,406 | - | 1,406 |
| Business Performance & Customer Experience | 2,523 | - | 2,523 |
| Edmonton Transit | 371,123 | (23,475) | 347,648 |
| Fleet & Facility Services | 83,960 | (6,038) | 77,922 |
| Parks & Roads Services | 246,227 | (11,548) | 234,679 |
| Communications & Engagement | | | |
| Engagement | 19,192 | (561) | 18,631 |
| External and Intergovernmental Relations | 3,449 | (500) | 2,949 |
| Integrated Marketing Communications | 10,766 | (522) | 10,244 |
| Reputation and Brand | 2,533 | (81) | 2,452 |
| Employee Services | | | |
| Employee Relations & Compensation | 4,330 | (150) | 4,180 |
| Organizational Design & Development | 3,862 | (255) | 3,607 |
| Talent Acquisition, Service & Solutions | 13,000 | (405) | 12,595 |
| Workforce Safety & Employee Health | 6,421 | (182) | 6,239 |
| Financial & Corporate Services | | | |
| Assessment & Taxation | 20,947 | (1,157) | 19,790 |
| Corporate Procurement & Supply Services | 14,412 | (421) | 13,991 |
| Financial Services | 21,606 | (879) | 20,727 |
| Open City & Technology | 51,464 | (2,243) | 49,221 |
| Real Estate | 38,421 | (396) | 38,025 |
| Integrated Infrastructure Services | | | |
| Building Great Neighbourhoods and Open Spaces | 2,501 | (41) | 2,460 |
| Business Planning & Support | 8,790 | (632) | 8,158 |
| Infrastructure Delivery | 2,068 | (32) | 2,036 |
| Infrastructure Planning & Design | 9,491 | (1,005) | 8,486 |

2020 Budget - Tax-supported Operations by Branch Expenditure Summary

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|---|----------------------------|-----------------------------|---|
| LRT Expansion & Renewal | 1,168 | (2) | 1,166 |
| Mayor & Councillor Offices | 6,950 | (695) | 6,255 |
| Office of the City Auditor | 2,660 | - | 2,660 |
| Office of the City Manager | | | |
| City Manager | 2,025 | (150) | 1,875 |
| Law | 12,154 | (316) | 11,838 |
| Office of the City Clerk | 12,228 | (511) | 11,717 |
| Urban Form & Corporate Strategic Development | | | |
| City Planning | 67,972 | (2,374) | 65,598 |
| Corporate Strategy | 6,178 | (727) | 5,451 |
| Development Services | 78,062 | (6,223) | 71,839 |
| Economic & Environmental Sustainability | 28,631 | (1,648) | 26,983 |
| Total Civic Departments | \$1,650,407 | (\$95,919) | \$1,554,488 |
| Corporate Expenditures | | | |
| Automated Enforcement | 45,690 | - | 45,690 |
| Capital Project Financing | 446,442 | (46,520) | 399,922 |
| Corporate Expenditures | 37,415 | 10,440 | 47,855 |
| Corporate Revenues | 89 | - | 89 |
| Taxation Expenditures | 12,300 | - | 12,300 |
| Valley Line LRT | 46,100 | - | 46,100 |
| Total Corporate Expenditures | \$588,036 | (\$36,080) | \$551,956 |
| Neighbourhood Renewal | | | |
| Neighbourhood Renewal | 162,946 | (279) | 162,667 |
| Less: Microsurfacing - Parks & Roads Services | 7,000 | (279) | 6,721 |
| Transfer to Capital - Corporate Programs | \$155,946 | - | \$155,946 |
| Total Net Expenditure & Transfers | \$3,023,103 | (\$131,999) | \$2,891,104 |

2020 Budget - Tax-supported Operations by Branch Revenue Summary

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|--|----------------------------|-----------------------------|---|
| Boards & Commissions | | | |
| Economic Development Corporation | 44,382 | - | 44,382 |
| Police Service | 95,565 | - | 95,565 |
| Public Library | 8,978 | - | 8,978 |
| Other Boards & Commissions | 3,316 | - | 3,316 |
| Total Boards & Commissions | \$152,241 | - | \$152,241 |
| Civic Departments | | | |
| Citizen Services | | | |
| Community & Recreation Facilities | 68,128 | (37,649) | 30,479 |
| Community Standards & Neighbourhoods | 7,424 | - | 7,424 |
| Fire Rescue Services | 1,367 | - | 1,367 |
| Integrated Strategic Development | 46 | - | 46 |
| Social Development | 38,190 | - | 38,190 |
| City Operations | | | |
| 41ST AVE SW QE2 HWY Interchange | 1,406 | - | 1,406 |
| Edmonton Transit | 140,816 | (56,674) | 84,142 |
| Fleet & Facility Services | 16,954 | - | 16,954 |
| Parks & Roads Services | 50,220 | (13,970) | 36,250 |
| Communications & Engagement | | | |
| Engagement | 118 | - | 118 |
| Integrated Marketing Communications | 1,339 | (43) | 1,296 |
| Reputation and Brand | 63 | - | 63 |
| Employee Services | | | |
| Talent Acquisition, Service & Solutions | 130 | - | 130 |
| Financial & Corporate Services | | | |
| Corporate Procurement & Supply Services | 380 | - | 380 |
| Financial Services | 1,722 | - | 1,722 |
| Open City & Technology | 394 | - | 394 |
| Real Estate | 12,115 | - | 12,115 |
| Integrated Infrastructure Services | | | |
| Business Planning & Support | 462 | - | 462 |
| Infrastructure Delivery | 329 | - | 329 |
| LRT Expansion & Renewal | 455 | - | 455 |
| Mayor & Councillor Offices | 12 | - | 12 |
| Office of the City Manager | | | |
| Office of the City Clerk | 732 | - | 732 |
| Urban Form & Corporate Strategic Development | | | |
| City Planning | 47,647 | - | 47,647 |
| Corporate Strategy | 850 | - | 850 |
| Development Services | 72,441 | (4,411) | 68,030 |

2020 Budget - Tax-supported Operations by Branch Revenue Summary

| (\$000) | 2020 Approved Budget | 2020 Impacts of COVID | 2020 Approved Budget with COVID Impacts |
|--|----------------------------|-----------------------------|---|
| Economic & Environmental Sustainability | 3,100 | - | 3,100 |
| Total Civic Departments | \$466,840 | (\$112,747) | \$354,093 |
| Corporate Expenditures & Revenues | | | |
| Automated Enforcement | 45,690 | - | 45,690 |
| Capital Project Financing | 258,337 | - | 258,337 |
| Corporate Expenditures | 982 | - | 982 |
| Corporate Revenues | 398,010 | (17,041) | 380,969 |
| Taxation Expenditures | 5,000 | (2,211) | 2,789 |
| Total Corporate Expenditures & Revenues | \$708,019 | (\$19,252) | \$688,767 |
| Total Taxation Revenue | 1,696,003 | - | 1,696,003 |
| Total Revenue & Transfers | \$3,023,103 | (\$131,999) | \$2,891,104 |

APPENDIX I

| 2020-2022 Operating Budget Incremental Changes | | | |
|---|------------------|------------------|------------------|
| Spring 2020 SOBA | | | |
| | 2020 | 2021 | 2022 |
| Base Budget: | (18,676) | 19,579 | 20,027 |
| <i>Tax Increase</i> | <i>(1.2)</i> | <i>1.2</i> | <i>1.1</i> |
| Growth funds Growth: | | | |
| Impacts of Capital | 5,792 | 8,706 | 619 |
| Capital Project Financing | 11,397 | 17,551 | 10,187 |
| Assessment Growth Revenue | (21,210) | (33,845) | (35,421) |
| Service Changes | 15,208 | 8,380 | 4,467 |
| | 11,187 | 792 | (20,148) |
| <i>Tax Increase</i> | <i>0.7</i> | <i>0.0</i> | <i>(1.1)</i> |
| Dedicated Tax Increases: | | | |
| Valley Line SE | 10,300 | 5,300 | 5,700 |
| Valley Line West & Metro (tax supported debt) | 3,024 | 8,757 | 14,263 |
| Alley Renewal | - | 5,380 | 5,300 |
| Net Dedicated Tax Increases | 13,324 | 19,437 | 25,263 |
| <i>Tax Increase</i> | <i>0.8</i> | <i>1.1</i> | <i>1.4</i> |
| Edmonton Police Services | 16,226 | 16,304 | 17,446 |
| <i>Tax Increase</i> | <i>1.0</i> | <i>0.9</i> | <i>1.0</i> |
| Total Incremental Increase | 22,061 | 56,112 | 42,588 |
| <i>Tax Increase</i> | <i>1.3</i> | <i>3.2</i> | <i>2.4</i> |
| Overall Impact of the Proposed Tax Increase | | | |
| | 2020 | 2021 | 2022 |
| Maintain Services | (1.2) | 1.2 | 1.1 |
| Service Changes | 0.7 | 0.0 | (1.1) |
| Valley Line LRT | 0.8 | 0.8 | 1.1 |
| Alley Renewal | - | 0.3 | 0.3 |
| Edmonton Police Service | 1.0 | 0.9 | 1.0 |
| Proposed Tax Increase | 1.3 | 3.2 | 2.4 |
| Tax Revenue | 1,652,732 | 1,696,003 | 1,785,960 |
| Add Growth | 32,310 | 33,845 | 35,421 |
| GIPOT Reduction | (11,100) | - | - |
| | 1,673,942 | 1,729,848 | 1,821,381 |
| New Funding Required (incremental Increase above) | 22,061 | 56,112 | 42,588 |
| | 1,696,003 | 1,785,960 | 1,863,969 |

2020-2022 Operating Budget Changes

Attachment 1

| | 2020 | | | | 2021 | | | | 2022 | | | |
|--|------------------|------------------|-----------------|--------------|------------------|------------------|---------------|------------|------------------|------------------|----------------|--------------|
| | Revenue | Expense | Net | Tax Rate % | Revenue | Expense | Net | Tax Rate % | Revenue | Expense | Net | Tax Rate % |
| (000s) | | | | | | | | | | | | |
| Dec 2019 Approved Tax Supported Operations | 3,007,318 | 3,007,318 | - | 2.08 | 3,114,296 | 3,114,296 | - | 2.6 | 3,200,286 | 3,200,286 | - | 2.4 |
| 2019 Carryforwards & other approved adjustments | 19,637 | 19,637 | - | - | - | - | - | - | - | - | - | - |
| March-First Km/Last Km Transit Service Pilot | - | 3,675 | 3,675 | 0.2 | - | 6,732 | 6,732 | 0.4 | - | (3,484) | (3,484) | (0.2) |
| Total Operating Budget Changes from prior years | - | - | - | - | (3,852) | (3,852) | - | - | 6,958 | 6,958 | - | - |
| Amended Tax Supported Operations | 3,026,955 | 3,030,630 | 3,675 | 2.3 | 3,110,444 | 3,117,176 | 6,732 | 3.0 | 3,207,244 | 3,203,760 | (3,484) | 2.2 |
| 1. Changes to Economic Forecasts: | | | | | | | | | | | | |
| Change to Assessment Growth | 3,432 | - | (3,432) | (0.2) | - | - | - | - | - | - | - | - |
| Correction to estimate for GIPOD reduction | 2,900 | - | (2,900) | (0.2) | - | - | - | - | - | - | - | - |
| Corporate Expenditures & Revenues: | | | | | | | | | | | | |
| Change to Debt Servicing Requirements | (79) | (4,235) | (4,156) | (0.2) | 8 | 1,564 | 1,556 | 0.1 | 1,733 | 1,327 | (406) | (0.0) |
| Remove repayment to FSR Reserve-repaid in 2019 | - | (3,210) | (3,210) | (0.2) | - | 3,210 | 3,210 | 0.2 | - | - | - | - |
| Changes to Supplementary Tax Payments | 1,200 | - | (1,200) | (0.1) | (300) | - | 300 | 0.0 | - | - | - | - |
| Change to WCB Premiums | - | 1,436 | 1,436 | 0.1 | - | - | - | - | - | - | - | - |
| Changes to Uncollectible Tax | - | 500 | 500 | 0.0 | - | - | - | - | - | - | - | - |
| | 7,453 | (5,509) | (12,962) | (0.8) | (292) | 4,774 | 5,066 | 0.3 | 1,733 | 1,327 | (406) | (0.0) |
| 2. Administrative Adjustments Requiring Council Approval | | | | | | | | | | | | |
| Edmonton Economic Development Corporation | | | | | | | | | | | | |
| Reduction in funding to EEDC on a one-time basis held in Corporate Expenditures | - | (9,771) | (9,771) | (0.6) | - | 9,771 | 9,771 | 0.6 | - | - | - | - |
| | (376) | 9,395 | 9,771 | 0.6 | 376 | (9,395) | (9,771) | (0.6) | - | - | - | - |
| Edmonton Police Services | | | | | | | | | | | | |
| Positions transferred and funded by ALERT | 2,843 | 2,843 | - | - | 127 | 127 | - | - | 12 | 12 | - | - |
| Transfer budget reduction strategies from Fleet Services to tax supported branches: | | | | | | | | | | | | |
| Fleet & Facility Services | - | 2,786 | 2,786 | 0.2 | - | (4) | (4) | (0.0) | - | - | - | - |
| Edmonton Transit | - | (1,562) | (1,562) | (0.1) | - | 1 | 1 | 0.0 | - | - | - | - |
| Parks & Roads Services | - | (766) | (766) | (0.0) | - | 2 | 2 | 0.0 | - | - | - | - |
| Fire Rescue Services | - | (340) | (340) | (0.0) | - | - | - | - | - | - | - | - |
| Community & Recreation Facilities | - | (93) | (93) | (0.0) | - | 1 | 1 | 0.0 | - | - | - | - |
| Community Standards & Neighbourhoods | - | (25) | (25) | (0.0) | - | - | - | - | - | - | - | - |
| Parks & Roads Services | | | | | | | | | | | | |
| Traffic Safety decrease in transfer from reserve | (1,000) | (1,000) | - | - | - | - | - | - | - | - | - | - |
| Development Services | | | | | | | | | | | | |
| Permit and Licensing Service Improvement project offset with reduced transfer to reserve | - | 300 | 300 | 0.0 | - | (100) | (100) | (0.0) | - | (200) | (200) | (0.0) |
| | - | (300) | (300) | (0.0) | - | 100 | 100 | 0.0 | - | 200 | 200 | 0.0 |
| Arts Habitat | | | | | | | | | | | | |
| Transfer budget from Edmonton Arts Council to Integrated Strategic Development | - | (338) | (338) | (0.0) | - | (113) | (113) | (0.0) | - | - | - | - |
| | - | 338 | 338 | 0.0 | - | 113 | 113 | 0.0 | - | - | - | - |
| | 1,467 | 1,467 | - | - | 503 | 503 | - | - | 12 | 12 | - | - |
| 3. Council Directed | | | | | | | | | | | | |
| Economic & Environmental Sustainability | | | | | | | | | | | | |
| Storefront Improvement and Development Incentive Programs offset with internal recovery from the Quarters CRL Services | - | 200 | 200 | 0.0 | - | - | - | - | - | - | - | - |
| | - | (200) | (200) | (0.0) | - | - | - | - | - | - | - | - |
| Social Development | | | | | | | | | | | | |
| Homeward Trust Foundation Grant to Support Temporary Housing | - | 1,750 | 1,750 | 0.1 | - | (1,750) | (1,750) | (0.1) | - | - | - | - |
| Corporate Expenditures & Revenues: | | | | | | | | | | | | |
| Reduction to Capital Project Financing PAYGO | - | (1,560) | (1,560) | (0.1) | - | - | - | - | - | - | - | - |
| | - | 190 | 190 | 0 | - | (1,750) | (1,750) | (0) | - | - | - | - |
| Adjustment to First Km/Last Km Transit Service Pilot | - | (3,675) | (3,675) | (0.2) | - | 3,867 | 3,867 | 0.2 | - | 3,293 | 3,293 | 0.2 |
| Adjustments to Emergent Items Budget | - | - | - | - | - | (3,316) | (3,316) | (0.2) | - | 406 | 406 | 0.0 |
| | - | (3,675) | (3,675) | (0.2) | - | 551 | 551 | 0.0 | - | 3,699 | 3,699 | 0.2 |
| Total Operating Budget Changes | 8,920 | (7,527) | (16,447) | (1.0) | 211 | 4,078 | 3,867 | 0.2 | 1,745 | 5,038 | 3,293 | 0.2 |
| Adjusted Tax Supported Operations | 3,035,875 | 3,023,103 | (12,772) | | 3,110,655 | 3,121,254 | 10,599 | | 3,208,989 | 3,208,798 | (191) | |
| Adjustment to Tax Rate Revenue | (12,772) | - | 12,772 | | 10,599 | - | (10,599) | | (191) | - | 191 | |
| Adjusted Tax Supported Operations Budget | 3,023,103 | 3,023,103 | - | 1.3 | 3,121,254 | 3,121,254 | - | 3.2 | 3,208,798 | 3,208,798 | - | 2.4 |

Report: CR_7925

2020-2022 Operating Budget Changes

Attachment 1

| (000s) | 2020 | | | 2021 | | | 2022 | | |
|--|---------------|---------------|----------|---------------|---------------|----------|---------------|---------------|----------|
| | Revenue | Expense | Net | Revenue | Expense | Net | Revenue | Expense | Net |
| Community Revitalization Levies (CRL): | | | | | | | | | |
| Belvedere CRL | 5,080 | 5,080 | - | 2,405 | 2,405 | - | 1,934 | 1,934 | - |
| Total Operating Budget Changes from prior year | - | - | - | (1,194) | (1,194) | - | 2,168 | 2,168 | - |
| Amended Belvedere CRL | 5,080 | 5,080 | - | 1,211 | 1,211 | - | 4,102 | 4,102 | - |
| Change in CRL Revenue | (138) | - | (138) | (328) | - | (328) | (87) | - | (87) |
| Change in Transfer To/From Reserve | 154 | (1,204) | 1,358 | 480 | 1,204 | (724) | (800) | 1,008 | (1,808) |
| Updated Forecast | (1,210) | 10 | (1,220) | 3,210 | 2,158 | 1,052 | 4,050 | 2,155 | 1,895 |
| Total Belvedere CRL Changes: | (1,194) | (1,194) | - | 3,362 | 3,362 | - | 3,163 | 3,163 | - |
| Amended Belvedere CRL | 3,886 | 3,886 | - | 4,573 | 4,573 | - | 7,265 | 7,265 | - |
| Capital City Downtown CRL | 35,514 | 35,514 | - | 38,679 | 38,679 | - | 41,972 | 41,972 | - |
| Total Operating Budget Changes from prior year | - | - | - | (3,149) | (3,149) | - | (3,545) | (3,545) | - |
| Amended Capital City Downtown CRL | 35,514 | 35,514 | - | 35,530 | 35,530 | - | 38,427 | 38,427 | - |
| Change in CRL Revenue | (3,149) | - | (3,149) | (396) | - | (396) | (641) | - | (641) |
| Change in Transfer To/From Reserve | - | 154 | (154) | - | (518) | 518 | - | (901) | 901 |
| Updated Forecast | - | (3,303) | 3,303 | - | 122 | (122) | - | 260 | (260) |
| Total Capital City Downtown CRL Changes: | (3,149) | (3,149) | - | (396) | (396) | - | (641) | (641) | - |
| Amended Capital City Downtown CRL | 32,365 | 32,365 | - | 35,134 | 35,134 | - | 37,786 | 37,786 | - |
| The Quarters Downtown CRL | 6,518 | 6,518 | - | 7,484 | 7,484 | - | 7,480 | 7,480 | - |
| Total Operating Budget Changes from prior year | - | - | - | (115) | (115) | - | 501 | 501 | - |
| Amended The Quarters Downtown CRL | 6,518 | 6,518 | - | 7,369 | 7,369 | - | 7,981 | 7,981 | - |
| Change in CRL Revenue | 214 | - | 214 | (745) | - | (745) | 674 | - | 674 |
| Change in Transfer To/From Reserve | (329) | - | (329) | 1,361 | - | 1,361 | 441 | - | 441 |
| Updated Forecast | - | (115) | 115 | - | 616 | (616) | - | 1,115 | (1,115) |
| Total of The Quarters Downtown CRL Changes: | (115) | (115) | - | 616 | 616 | - | 1,115 | 1,115 | - |
| Amended The Quarters Downtown CRL | 6,403 | 6,403 | - | 7,985 | 7,985 | - | 9,096 | 9,096 | - |